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Consolidated Financial Results for the Fiscal Year Ended December 31, 2025 (Under Japanese GAAP)

February 12, 2026

Company name:	Bell-Park Co.,Ltd.
Stock exchange listings:	Tokyo Stock Exchange
Stock code:	9441
URL:	https://www.bellpark.co.jp
Representative:	Kento Nishikawa, President and Representative Director
Contact:	Hiroshi Ishikawa, Director, General Manager of Administration Division
TEL:	+81-3-3288-5211
Scheduled date for ordinary general meeting of shareholders:	March 25, 2026
Scheduled date for dividend payment:	March 26, 2026
Scheduled date for submission of securities report:	March 25, 2026
Supplementary materials for financial summaries:	None
Financial results briefing:	Yes

(Amounts of less than one million yen are rounded down.)

1. Consolidated Financial Results for the Fiscal Year Ended December 31, 2025 (from January 01, 2025 to December 31, 2025)

(1) Consolidated operating results

(Percentages indicate YoY changes)

	Revenue		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Fiscal year ended December 31, 2025	129,301	11.4	5,880	37.9	6,017	38.2	4,128	29.9
December 31, 2024	116,038	0.5	4,263	20.7	4,352	21.9	3,177	33.4

(Note) Comprehensive income For the fiscal year ending December 2025: 4,072 million yen (32.2%) For the fiscal year ended December 2024: 3,080 million yen (28.8%)

	Basic earnings per share	Diluted earnings per share	Rate of return on equity	Ordinary income to total assets ratio	Net sales Operating profit margin
	Yen	Yen	%	%	%
Fiscal year ended December 31, 2025	263.09	-	13.5	12.8	4.5
December 31, 2024	165.14	-	9.6	8.9	3.7

(Reference) Investment profit (loss) on equity method Fiscal year ending December 2025 - million yen Fiscal year ending December 2024 - million yen

(2) Consolidated financial positions

	Total assets	Equity	Equity to total assets ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of December 31, 2025	43,597	26,950	61.8	2,201.73
December 31, 2024	50,663	34,166	67.4	1,775.76

(Reference) Owner's equity Fiscal year ending December 2025: 26,950 million yen Fiscal year ended December 2024: 34,166 million yen

(3) Consolidated cash flows

		Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities
		Million yen	Million yen	Million yen
Fiscal year ended December 31, 2025		4,654	(87)	(11,350)
December 31, 2024		3,411	(2,069)	(857)

2. Cash dividends

	Annual dividends per share					Total dividends (aggregate)	Payout ratio (Consolidated)	Ratio of dividends to net assets (consolidated)
	1 st quarter-end	2 nd quarter-end	3 rd quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Million yen	%	%
Fiscal year ended December 31, 2024	-	22.00	-	28.00	50.00	962	30.3	2.9
Fiscal year ended December 31, 2025	-	37.00	-	65.00	102.00	1,248	30.2	4.1
Fiscal year ending December 31, 2026 (Forecast)	-	51.00	-	51.00	102.00		37.8	

(Note) "Payout ratio (consolidated)" is calculated by dividing the total amount of dividends by profit attributable to owners of parent.

3. Consolidated Earnings Forecasts for the Fiscal Year Ending December 31, 2026 (from January 01, 2026 to December 31, 2026)

(Percentages indicate YoY changes)

	Revenue		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Six months ending June 30, 2026	62,000	(3.5)	2,700	(28.2)	2,800	(26.1)	1,800	(29.8)	147.05
Fiscal year ending December 31, 2026	120,000	(7.2)	5,000	(15.0)	5,200	(13.6)	3,300	(20.1)	269.59

※ Notes

(1) Significant changes in the scope of consolidation during the period : None

(2) Changes in accounting policies, Changes in accounting estimates, Retrospective restatement

- (i) Changes in accounting policies based on revisions of accounting standard None
(ii) Changes in accounting policies other than (i) None
(iii) Changes in accounting estimates Yes
(iv) Retrospective restatement None

(Note) For details, please refer to the attached document on P.11, "3. Consolidated Financial Statements and Main Notes (5) Notes to Consolidated Financial Statements (Changes in accounting estimates)."

(3) Number of issued and outstanding shares (common stock)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of December 31, 2025	12,240,712 shares
As of December 31, 2024	20,197,800 shares

(ii) Number of treasury shares at the end of the period

As of December 31, 2025	- shares
As of December 31, 2024	957,088 shares

(iii) Average number of shares outstanding during the period

Fiscal year ended December 31, 2025	15,692,767 shares
Fiscal year ended December 31, 2024	19,240,724 shares

(Reference) Overview of Non-consolidated Results

Non-consolidated results for the fiscal year ending December 31, 2025 (January 1, 2025 to December 31, 2025)

(1) Non-consolidated operating results

(Percentages indicate YoY changes)

	Revenue		Operating profit		Ordinary profit		Net income	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Fiscal year ended December 31, 2025	125,611	11.6	5,584	35.7	6,330	49.2	4,525	45.0
December 31, 2024	112,586	0.1	4,116	18.0	4,244	18.9	3,120	29.0
	Basic earnings per share		Diluted earnings per share					
	Yen		Yen					
Fiscal year ended December 31, 2025	288.35		-					
December 31, 2024	162.18		-					

(2) Non-consolidated financial positions

	Total assets	Equity	Equity to total assets ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of December 31, 2025	42,316	26,212	61.9	2,141.44
December 31, 2024	49,054	33,032	67.3	1,716.80

(Reference) Owner's equity Fiscal year ending December 2025: 26,212 million yen Fiscal year ending December 2024: 33,032 million yen

※ Financial results reports are not subject to audits by certified public accountants or audit firms.

※ Notes on the Appropriate Use of Forecasts and Other Special Items

Forward-looking statements such as performance forecasts contained in this document are based on information currently available to the Company and on certain assumptions that are deemed reasonable. They are not intended as a guarantee of achievement by the Company. Actual results may differ significantly due to various factors. For the assumptions underlying the forecasts and notes on the use of forecasts, please refer to the attached materials on P.3, “(4) Outlook for the Future.” The Company will hold an online financial results briefing (for institutional investors and analysts) as follows. The materials for the briefing are scheduled to be posted on the Company’s website today. • February 13, 2026 (Friday) • • • • • Online financial results briefing (for institutional investors and analysts)

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1. Overview of Operating Results, etc.

(1) Overview of operating results for the period

During the fiscal year under review, the Japanese economy continued on a moderate recovery trend, supported by improvements in employment conditions and income environment. On the other hand, risks such as a slowdown in the global economy due to the impact of U.S. tariff policies and a decline in consumer sentiment resulting from continued price increases have led to ongoing uncertainty regarding the future outlook.

In the mobile phone and related device sales market, which is the main business domain of our group, the strengthening of regulations on device discounts has led to an increase in device purchase prices, resulting in a longer replacement cycle. In addition, some telecommunications carriers have revised their communication fees (effectively raising prices) due to factors such as rising personnel expenses, higher electricity costs, and increased costs for the construction and maintenance of base stations. Furthermore, as collaboration with financial and payment services progresses, the fee structures have become more complex, making it increasingly difficult for sales staff to propose and explain products to customers.

Under such business conditions, in the carrier shop business, we promoted the clear proposal of rate plans linked with financial and payment services that effectively reduce communication charges, taking into account the increasingly complex rate structures. At the same time, we strengthened proposals for high value-added, subscription-based paid support services tailored to customers' usage situations and literacy levels. In addition, we increased the number of sales promotion events held at commercial facilities such as shopping malls, focusing on acquiring new lines through channels different from in-store sales. We also proceeded with the consolidation and reorganization of main and sub-brand stores within our business area in line with the strategies of telecommunications carriers.

In the Corporate Solutions business, we worked to strengthen our organizational structure with the aim of expanding the scale of our business, while also focusing on expanding sales channels and providing services such as kitting operations outsourcing. As a result of these initiatives, compared to the previous consolidated fiscal year, the number of mobile phone and other sales, stock revenue, and net sales of ancillary products (such as fixed-line services, electricity, gas, accessories, etc.) increased. On the other hand, due to an increase in promotion expenses and other factors, selling, general and administrative expenses increased compared to the previous consolidated fiscal year.

As a result, for the fiscal year ended March 31, 2024, net sales were 129,301 million yen (up 11.4% YoY), operating profit was 5,880 million yen (up 37.9% YoY), and ordinary profit was 6,017 million yen (up 38.2% YoY). Profit attributable to owners of parent was 4,128 million yen (up 29.9% YoY), mainly due to a decrease in tax expenses resulting from the application of the wage increase promotion tax system.

[Reference: Number of Carrier Shops]

The number of carrier shops operated by our group was 323 as of the end of December 2025.

	As of the end of December 2025		
	Directly operated stores	Franchise	Total
SoftBank Shop	234	54	288
docomo Shop	9	-	9
au Shop	6	-	6
Y!mobile Shop	17	3	20
Total	266	57	323

As of the end of December 2024, the number of directly operated stores decreased by 14, while the number of franchise stores increased by 4.

(2) Overview of the financial position for the period

(Assets)

As for total assets at the end of the current consolidated fiscal year, they decreased by 7,066 million yen compared to the end of the previous consolidated fiscal year, amounting to 43,597 million yen (50,663 million yen at the end of the previous consolidated fiscal year). This was mainly due to an increase in merchandise by 750 million yen, while cash and deposits decreased by 6,782 million yen and accounts receivable - trade decreased by 717 million yen.

(Liabilities)

As for liabilities at the end of the current consolidated fiscal year, they increased by 150 million yen compared to the end of the previous consolidated fiscal year, amounting to 16,646 million yen (16,496 million yen at the end of the previous consolidated fiscal year). This was mainly due to an increase of 292 million yen in accounts payable - trade and an increase of 215 million yen in income taxes payable, while provision for bonuses decreased by 325 million yen.

(Net assets)

As for Net assets at the end of the fiscal year, they decreased by 7,216 million yen compared to the end of the previous fiscal year, amounting to 26,950 million yen (34,166 million yen at the end of the previous fiscal year). This was mainly due to an increase in Retained earnings of 4,128 million yen resulting from Profit attributable to owners of parent, a decrease of 10,297 million yen due to the acquisition of Treasury shares, and a decrease in Retained earnings of 991 million yen due to the year-end dividend for the previous fiscal year and the interim dividend for the current fiscal year.

Note: On July 4, 2025, the Company cancelled treasury shares amounting to 10,908 million yen (7,957,088 shares).

As a result, the equity to total assets ratio was 61.8% (67.4% at the end of the previous fiscal year).

(3) Overview of Cash Flows for the Period

The balance of cash and cash equivalents (hereinafter referred to as "funds") at the end of the fiscal year decreased by 6,782 million yen compared to the end of the previous fiscal year (20,207 million yen), resulting in a balance of 13,424 million yen.

The cash flows for the fiscal year and their respective factors are as follows.

(Cash flows from operating activities)

As a result of operating activities, funds increased by 4,654 million yen (compared to an increase of 3,411 million yen in the same period of the previous year). This was mainly due to an increase factor such as the recording of income before income taxes of 5,911 million yen, while there were also decrease factors such as an expenditure of 325 million yen due to a decrease in provision for bonuses and an expenditure of 710 million yen due to an increase in inventories.

(Cash flows from investing activities)

As a result of investing activities, funds decreased by 87 million yen (compared to a decrease of 2,069 million yen in the same period of the previous year). This was mainly due to factors such as an increase from proceeds from refund of leasehold deposits of 122 million yen, while there were also factors for decrease such as purchase of property, plant and equipment of 117 million yen and payments of leasehold deposits of 95 million yen.

(Cash flows from financing activities)

As a result of financing activities, funds decreased by 11,350 million yen (compared to a decrease of 857 million yen in the same period of the previous year). This was mainly due to factors such as purchase of treasury shares of 10,339 million yen and dividends paid of 991 million yen.

(4) Future Outlook

For the next fiscal year (ending December 2026), in light of the fact that telecommunications carriers are reviewing the allocation of sales incentives with a focus on acquiring customers expected to use their services over the long term, our group also plans to optimize the number of sales promotion events.

As a result of this plan, the number of contracts is expected to decrease, mainly for line contracts without terminal sales, and the number of mobile phone sales in the next fiscal year is projected to be approximately 1,113,000 units (a decrease of about 8.4% year on year). On the other hand, by focusing on acquiring contracts with customers expected to use the service for the long term, stock-type revenues such as mobile continuation fees and flat-rate support are expected to increase. However, in the short term, the impact of the decrease in the number of sales due to the optimization of the number of sales promotion events is significant, and both net sales and gross profit are expected to decrease.

Regarding selling, general and administrative expenses, while a decrease in promotion expenses is expected due to a reduction in the number of promotional events held, an increase in system-related costs associated with enhanced information security, as well as an increase in personnel expenses due to wage increases and an increase in annual holidays, are anticipated. As a result, the total amount is expected to remain at a level similar to that of the fiscal year ending December 2025.

Based on the above results, the consolidated forecasts for the next fiscal year (fiscal year ending December 2026) are as follows: Net sales of 120,000 million yen (down 7.2% YoY), operating profit of 5,000 million yen (down 15.0% YoY), ordinary profit of 5,200 million yen (down 13.6% YoY), and profit attributable to owners of parent of 3,300 million yen (down 20.1% YoY).

2. Basic policy regarding the selection of accounting standards

Our group, taking into consideration the low ratio of foreign shareholders and the comparability with domestic industry peers, has decided to prepare consolidated financial statements based on Japanese GAAP for the time being.

In addition, regarding the future, we intend to continue considering the adoption of International Financial Reporting Standards, taking into account trends in the ratio of foreign shareholders and the status of adoption of international accounting standards by domestic industry peers.

3. Consolidated Financial Statements and Main Notes

(1) Consolidated Balance Sheet

(Unit: Thousands of yen)

	Previous fiscal year (December 31, 2024)	For the fiscal year (December 31, 2025)
Assets		
Current assets		
Cash and deposit	20,207,190	13,424,252
Accounts receivable - trade	13,683,442	12,966,336
Merchandise	7,053,439	7,804,044
Supplies	205,978	164,077
Accounts receivable - other	131,594	154,489
Others	399,042	434,286
Total current asset	41,680,688	34,947,485
Non-current assets		
Property, plant, and equipment		
Buildings and structures	2,888,615	2,856,245
Accumulated depreciation	(1,322,039)	(1,392,837)
Buildings and structures, net	1,566,576	1,463,408
Machinery and equipment	31,002	31,002
Accumulated depreciation	(6,975)	(9,817)
Machinery and equipment, net	24,027	21,184
Vehicles	34,223	48,399
Accumulated depreciation	(30,334)	(38,860)
Vehicles, net	3,888	9,538
Tools, furniture and fixtures	534,650	512,774
Accumulated depreciation	(441,045)	(445,317)
Tools, furniture and fixtures, net	93,605	67,456
Land	38,900	38,900
Total property, plant and equipment, net	1,726,998	1,600,488
Intangible assets		
Goodwill	31,861	12,242
Other	36,176	30,357
Total intangible assets	68,037	42,599
Investment Other assets		
Investment securities	4,076,371	3,970,219
Long-term loans receivable	83,412	66,835
Leasehold deposits	2,040,965	2,019,360
Deferred tax assets	839,431	799,702
Other	147,821	150,948
Total investment and other assets	7,188,001	7,007,067
Total non-current assets	8,983,037	8,650,155
Total assets	50,663,726	43,597,641

(Unit: Thousands of yen)

	Previous fiscal year (December 31, 2024)	For the fiscal year (December 31, 2025)
Liabilities		
Current liabilities		
Trade payables	10,523,897	10,816,170
Accounts payable	1,252,742	1,059,296
Accrued expenses	681,829	637,189
Income taxes payable	920,187	1,135,887
Provision for bonuses	775,916	450,899
Refund Liabilities	249,137	416,273
Other	1,372,655	1,385,964
Total current liabilities	15,776,367	15,901,681
Non-current liabilities		
Long-term borrowings	70,000	50,000
Liabilities for retirement benefits	6,697	6,692
Asset retirement obligations	577,776	622,546
Others	65,934	65,934
Total non-current liabilities	720,407	745,173
Total liabilities	16,496,775	16,646,854
Net assets		
Shareholders' equity		
Share capital	1,148,322	1,148,322
Capital surplus	1,872,489	1,602,729
Retained earnings	31,820,952	24,318,918
Treasury shares	(611,706)	-
Total shareholders' equity	34,230,058	27,069,970
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	(63,108)	(119,183)
Total accumulated other comprehensive income	(63,108)	(119,183)
Total net assets	34,166,950	26,950,786
Total liabilities and net assets	50,663,726	43,597,641

(2) Consolidated Statement of Income and Consolidated Statement of Comprehensive Income

(Consolidated Statement of Income)

(Unit: Thousands of yen)

	Previous fiscal year (From January 1, 2024 until December 31, 2024)	For the fiscal year From January 1, 2025 until December 31, 2025
Revenue	116,038,727	129,301,029
Cost of sales	89,127,433	98,117,128
Gross profit	26,911,293	31,183,900
Selling, general and administrative expenses	22,647,558	25,303,718
Operating profit	4,263,735	5,880,182
Non-operating income		
Interest income	1,651	26,546
Income from store opening and related support grants	7,081	9,058
Dividend income	45,765	113,560
Subsidy income	2,049	-
Gain on sale of goods	28,410	24,366
Others	12,739	14,582
Total non-operating income	97,697	188,112
Non-operating expenses		
Interest expense	407	306
Rental expenses	2,904	2,904
Commission expenses	-	42,002
Loss on investments in investment partnerships	3,576	4,754
Other	1,919	1,309
Total non-operating expenses	8,807	51,277
Ordinary profit	4,352,624	6,017,016
Extraordinary income		
Gain on sale of non-current assets	28,557	9,568
Gain on sale of investment securities	17,200	21,092
Compensation income	191,484	-
Total extraordinary income	237,242	30,661
Extraordinary losses		
Loss on sale of non-current assets	3,612	-
Impairment losses	111,432	118,546
Loss on valuation of investment securities	-	3,388
Loss on valuation of membership	-	4,142
Store closure and withdrawal expenses	11,209	10,463
Total extraordinary losses	126,253	136,541
Net income before income taxes	4,463,613	5,911,136
Income taxes - current	1,361,627	1,715,844
Income taxes - deferred	(75,443)	66,734
Total income taxes	1,286,184	1,782,579
Net income	3,177,428	4,128,557
Profit attributable to owners of parent	3,177,428	4,128,557

(Consolidated Statement of Comprehensive Income)

(Unit: Thousands of yen)

	Previous fiscal year From January 1, 2024 until December 31, 2024	For the fiscal year From January 1, 2025 until December 31, 2025
Net income	3,177,428	4,128,557
Other comprehensive income (loss), net of tax		
Valuation difference on available-for-sale securities	(97,144)	(56,075)
Other comprehensive income, net of tax	(97,144)	(56,075)
Comprehensive income	3,080,284	4,072,482
Profit attributable to		
Comprehensive income attributable to owners of parent	3,080,284	4,072,482

(3) Consolidated Statement of Changes in Shareholders' Equity, etc.

For the fiscal year ended December 31, 2024

(Unit: Thousands
of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	1,148,322	1,872,489	29,480,495	(611,656)	31,889,651
Changes during period					
Cash dividends			(836,971)		(836,971)
Profit attributable to owners of parent			3,177,428		3,177,428
Acquisitions of treasury shares				(49)	(49)
Net changes during the period in items other than shareholders' equity					-
Total changes during period	-	-	2,340,457	(49)	2,340,407
Balance at end of period	1,148,322	1,872,489	31,820,952	(611,706)	34,230,058

	Accumulated other comprehensive income		Total net assets
	Valuation difference on available-for-sale securities	Total accumulated other comprehensive income	
Balance at the beginning of the period	34,036	34,036	31,923,688
Changes during period			
Cash dividends			(836,971)
Profit attributable to owners of parent			3,177,428
Acquisitions of treasury shares			(49)
Net changes during the period in items other than shareholders' equity	(97,144)	(97,144)	(97,144)
Total changes during period	(97,144)	(97,144)	2,243,262
Balance at end of period	(63,108)	(63,108)	34,166,950

For the fiscal year ended December 31, 2025

(Unit: Thousands
of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Beginning balance of the period	1,148,322	1,872,489	31,820,952	(611,706)	34,230,058
Changes during period					
Cash dividends			(991,646)		(991,646)
Profit attributable to owners of parent			4,128,557		4,128,557
Acquisitions of treasury shares				(10,297,000)	(10,297,000)
Cancellation of treasury shares		(10,908,706)		10,908,706	-
Transfer to capital surplus from retained earnings		10,638,946	(10,638,946)		-
Net changes during the period other than shareholders' equity					-
Total changes during period	-	(269,759)	(7,502,034)	611,706	(7,160,088)
Balance at end of period	1,148,322	1,602,729	24,318,918	-	27,069,970

	Accumulated other comprehensive income		Total net assets
	Valuation difference on available-for-sale securities	Total accumulated other comprehensive income	
Balance at the beginning of the period	(63,108)	(63,108)	34,166,950
Changes during period			
Cash dividends			(991,646)
Profit attributable to owners of parent			4,128,557
Acquisitions of treasury shares			(10,297,000)
Cancellation of treasury shares			-
Transfer to capital surplus from retained earnings			-
Net changes during the period in items other than shareholders' equity	(56,075)	(56,075)	(56,075)
Total changes during period	(56,075)	(56,075)	(7,216,164)
Balance at end of period	(119,183)	(119,183)	26,950,786

(4) Consolidated Statement of Cash Flows

(Unit: Thousands of yen)

	Previous fiscal year From January 1, 2024 until December 31, 2024	For the fiscal year From January 1, 2025 until December 31, 2025
Cash flows from operating activities		
Net income before income taxes	4,463,613	5,911,136
Depreciation	282,655	243,069
Amortization of goodwill	42,297	19,688
Impairment losses	111,432	118,546
Increase (decrease) in provision for bonuses	197,118	(325,017)
Increase (decrease) in liabilities for retirement benefits	(250)	(5)
Interest income and dividends income	(47,416)	(140,106)
Interest expense	407	306
Subsidy income	(2,049)	-
Loss (gain) on sale of investment securities	(17,200)	(21,092)
Compensation income	(191,484)	-
Loss (gain) on valuation of investment securities	-	3,388
Decrease (increase) in trade receivables	(947,224)	717,106
(Increase) decrease in inventories	(90,543)	(710,563)
Increase (decrease) in trade payables	116,245	292,272
Increase (decrease) in accounts payable (negative indicates decrease)	314,953	(220,498)
Increase (decrease) in accrued consumption taxes	(186,368)	17,881
Other	107,696	115,593
Subtotal	4,153,884	6,021,708
Interest and dividends received	47,416	140,106
Interest paid	(386)	(287)
Subsidies received	2,049	-
Proceeds from compensation	192,439	-
Income taxes paid	(984,288)	(1,506,939)
Cash flows from operating activities	3,411,114	4,654,587
Cash flows from investing activities		
Purchase of property and equipment	(95,658)	(117,246)
Purchase of intangible assets	(16,462)	(1,640)
Purchase of investment securities	(2,048,000)	(2,900)
Proceeds from the sale of investment securities	65,200	33,992
Payments of leasehold deposits	(50,589)	(95,175)
Proceeds from refund of leasehold deposits	135,349	122,792
Increase in loan receivables	(18,103)	-
Proceeds from collection of loan receivables	25,535	16,233
Payments for acquisition of businesses	(84,297)	(12,300)
Other	17,904	(30,766)
Cash flows from investing activities	(2,069,119)	(87,010)
Cash flows from financing activities		
Repayment of long-term borrowings	(20,000)	(20,000)
Acquisition of treasury shares	(49)	(10,339,002)
Cash dividends paid	(837,153)	(991,513)
Cash flows from financing activities	(857,203)	(11,350,515)
Increase (decrease) in cash and cash equivalents	484,791	(6,782,937)
Cash and cash equivalents at the beginning of the period	19,722,399	20,207,190
Cash and cash equivalents at end of the period	20,207,190	13,424,252

(5) Notes to Consolidated Financial Statements

(Notes regarding the assumption of a going concern)

There are no applicable matters.

(Changes in accounting estimates)

During the current consolidated fiscal year, regarding asset retirement obligations that had been recorded as obligations to restore stores and buildings to their original condition under lease agreements, the company revised its estimates for the restoration costs required at the time of vacating, based on new information such as recent actual restoration costs. An increase of 50,072 thousand yen resulting from this change in estimate has been added to the balance of asset retirement obligations prior to the change.

(Notes on segment information, etc.)

For the fiscal year ended December 31, 2024

As our group operates in a single segment, the information and communication equipment sales and services business, segment information is omitted.

For the fiscal year ended December 31, 2025

As our group operates a single segment, the information and communication equipment sales and services business, disclosures have been omitted.

(Per share information)

	Previous fiscal year From January 1, 2024 until December 31, 2024	For the fiscal year From January 1, 2025 until December 31, 2025
Net assets per share	1,775.76 yen	2,201.73 yen
Basic earnings per share	165.14 yen	263.09 yen

(Note) 1. Diluted earnings per share is not presented as there are no potential shares outstanding.

2. The basis for the calculation of basic earnings per share is as follows.

	Previous fiscal year (From January 1, 2024 until December 31, 2024)	For the fiscal year From January 1, 2025 until December 31, 2025
Basic earnings per share		
Profit attributable to owners of parent (thousand yen)	3,177,428	4,128,557
Amount not attributable to common shareholders (thousand yen)	-	-
Profit attributable to owners of parent related to common stock (thousand yen)	3,177,428	4,128,557
Average number of shares (shares)	19,240,724	15,692,767

(Significant Subsequent Events)

There are no applicable matters.

4. Others

Changes in Directors

(i) Changes in Representative Director

There are no applicable items.

(ii) Changes in Other Officers

Newly appointed director candidate Director Masaya Yoshizawa

Directors scheduled to retire Director Hiroshi Ishikawa

(iii) Scheduled dates of appointment and resignation

March 25, 2026